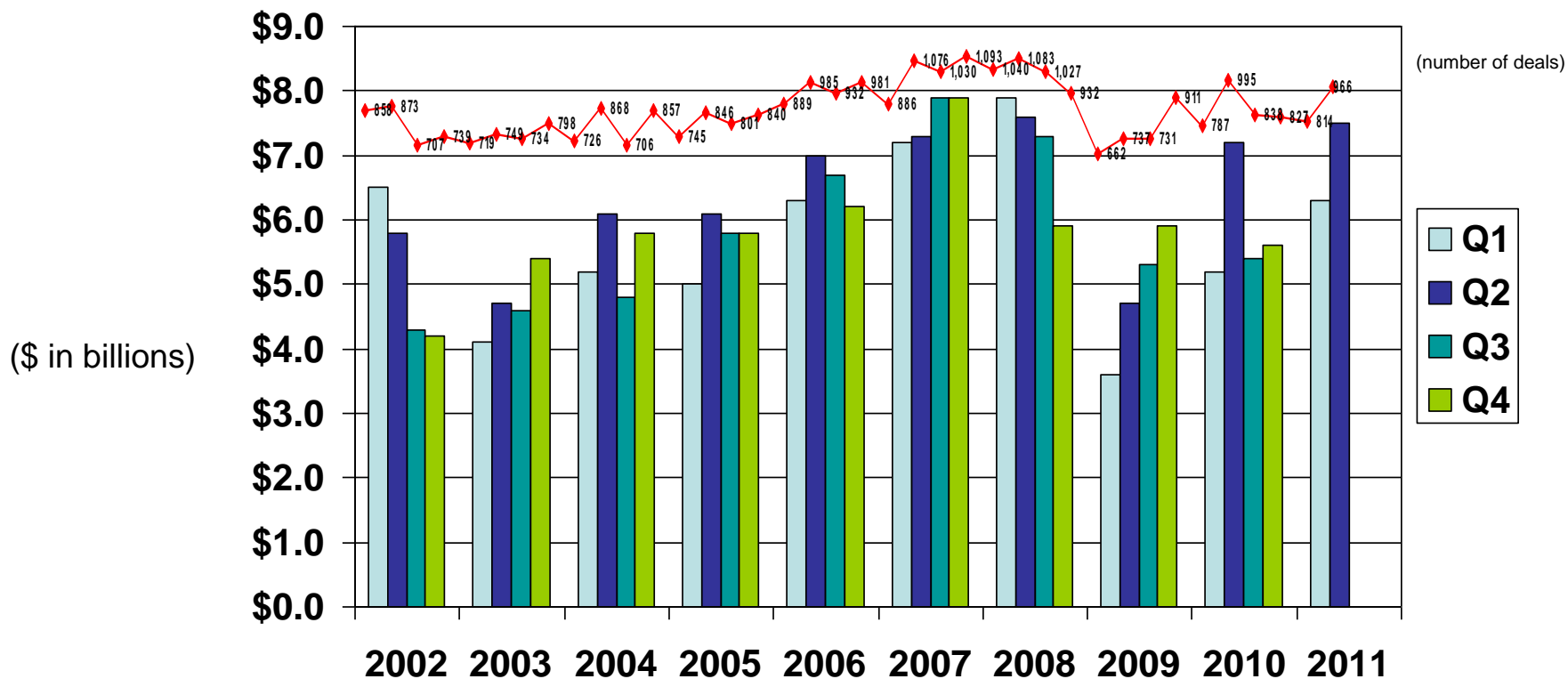


AlwaysOn Silicon Valley Innovation Summit 2011: MONEY FALLING FROM THE CLOUD

Host: Louis Lehot, Corporate, Securities and M&A Lawyer, Sheppard Mullin

Bill Butler, President, iPipeline
Rodney Rogers, CEO, Virtustream
Tien Tzuo, CEO, Zuora
Jack Welde, CEO, Smartling

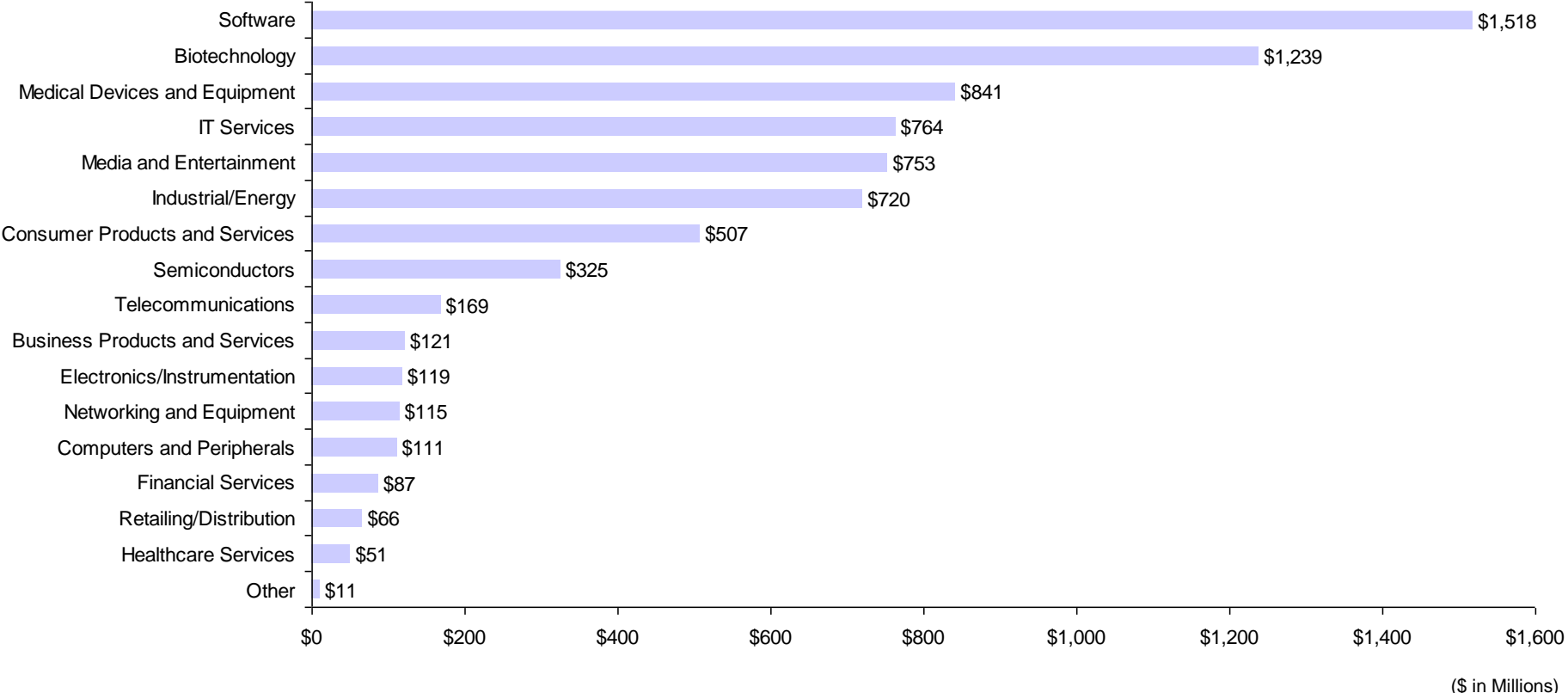
What is feeding the pipeline? Investments!



Venture capital investment dollars increase by 19% while number of deals rises in Q2 2011

Internet-Specific Investments at 10-year High

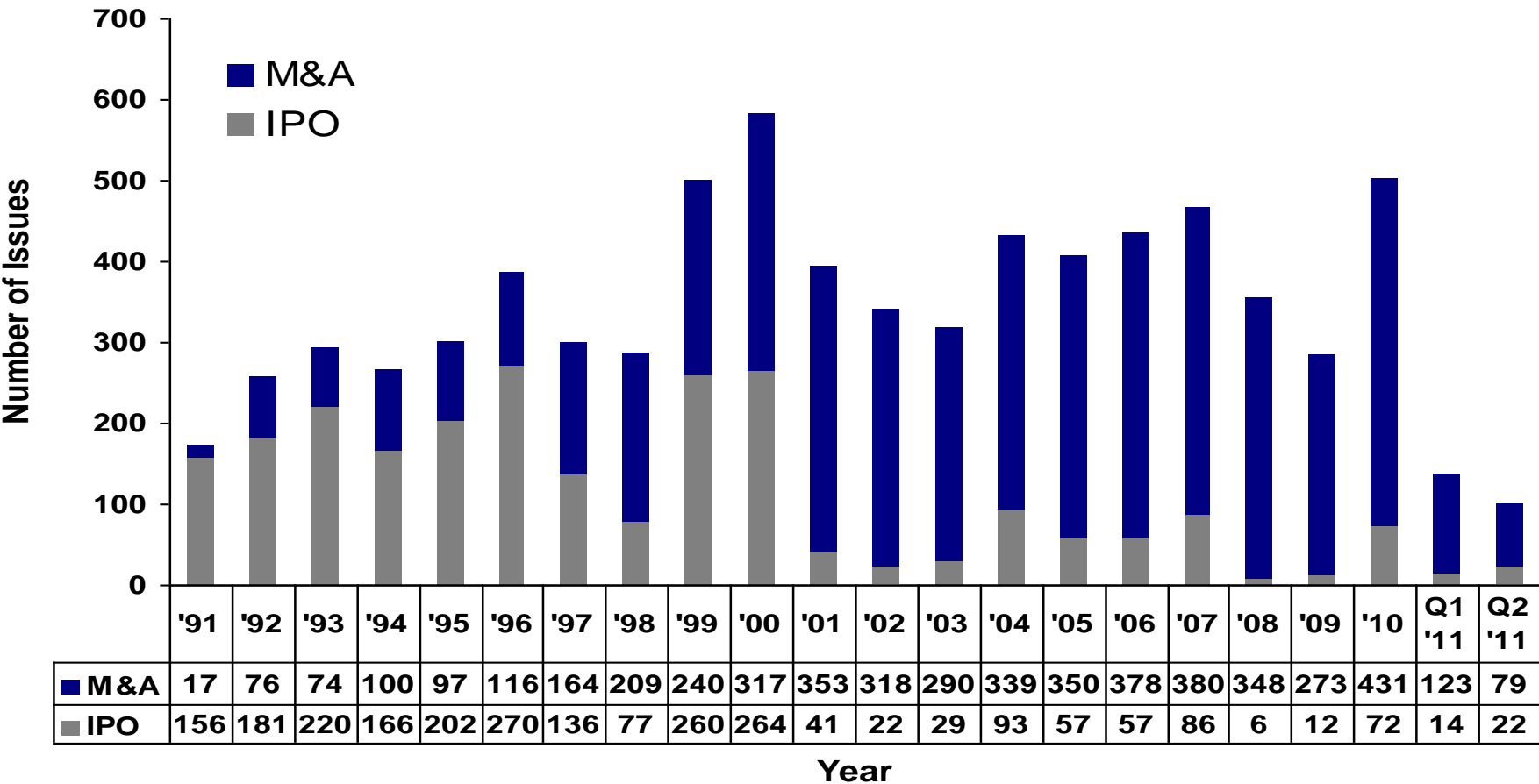
Cloud is attracting new investments...



The Software industry received the highest level of funding for all industries with \$1.5B invested during Q2 2011, which represents a 35% increase in dollars compared to the \$1.1B invested in the first quarter.

Source: PWC/NVCA/Thomson Reuters

Mergers & Acquisitions (Venture-Backed Exits)



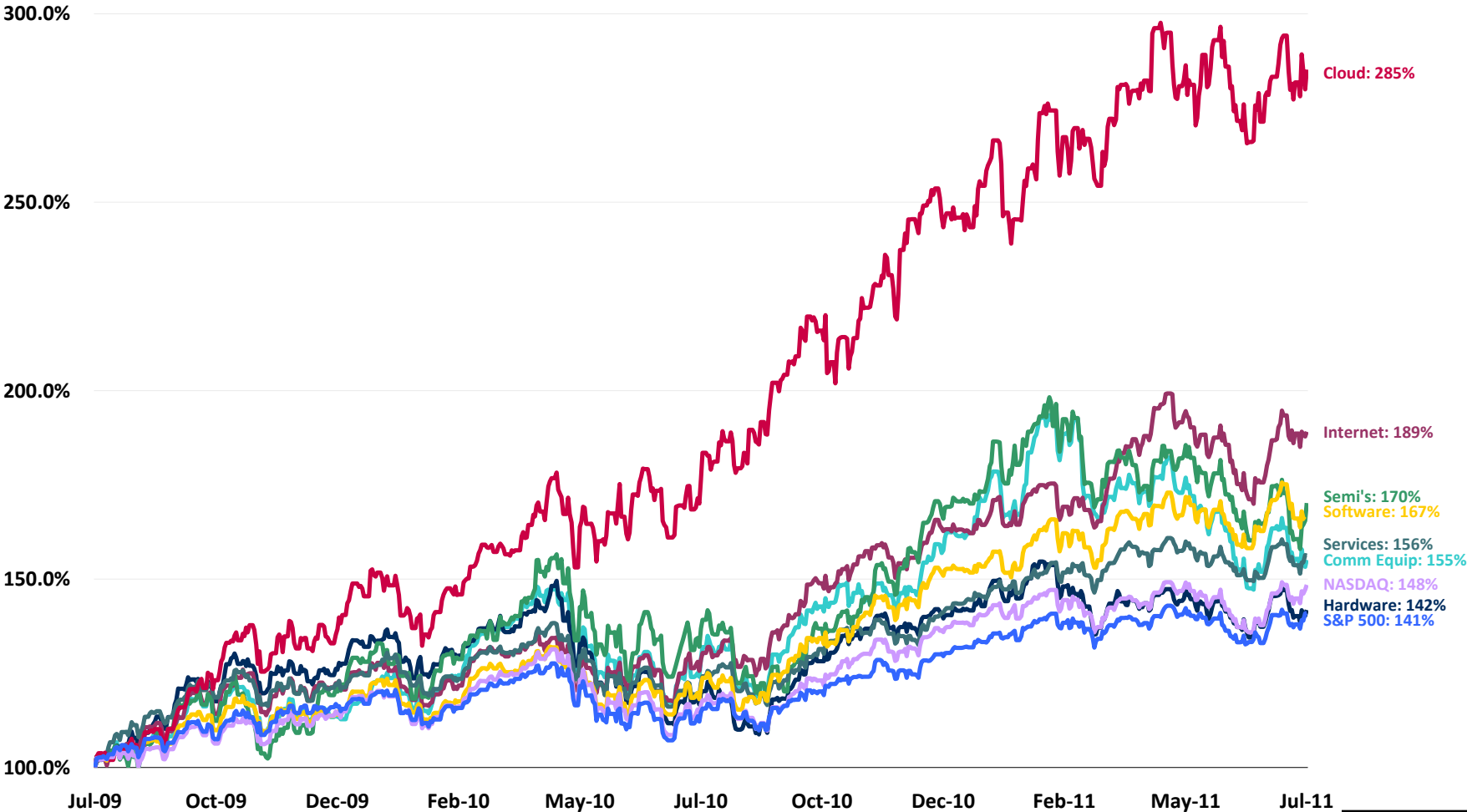
22 IPOs valued at \$5.5 billion in Q2 2011, triple the dollar value seen during the second quarter of 2010

Source: PWC/NVCA/Thomson Reuters

Technology Sector Performance

The majority of technology sub-sectors have increased 100% - 200% over the past two years, significantly outperforming the broader indices.

2-Year Share Price Performance



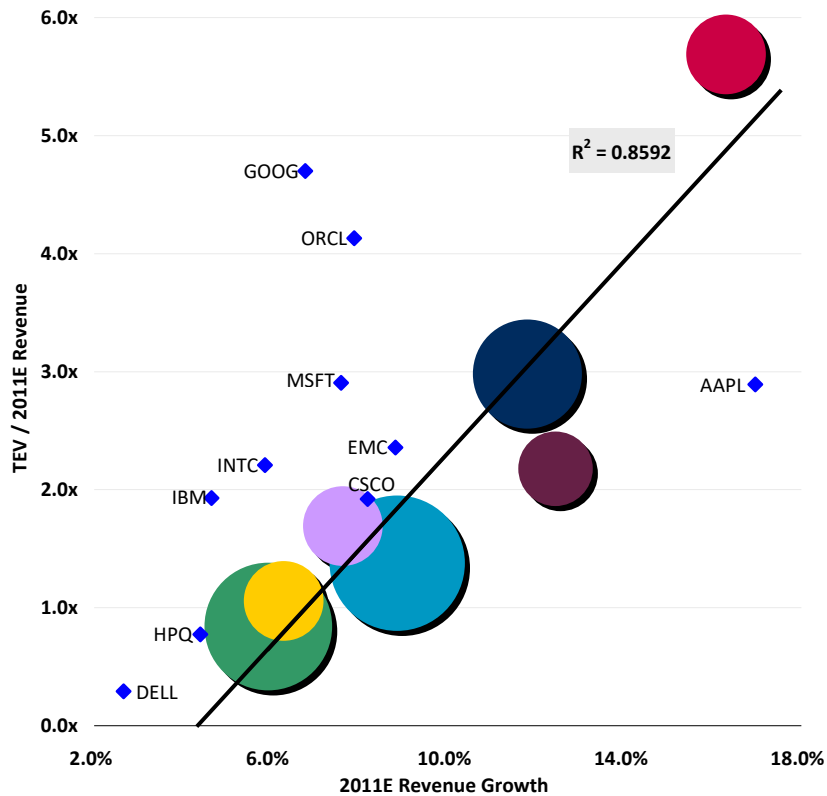
Source: Capital IQ. Market values as of 7/22/2011.

Note: Sectors are equally-weighted indices of representative companies. Cloud index includes Akamai, Apple, Citrix, Google, IntraLinks, Netflix, Netsuite, Rackspace, RightNow, Salesforce.com, SuccessFactors, and VMware.

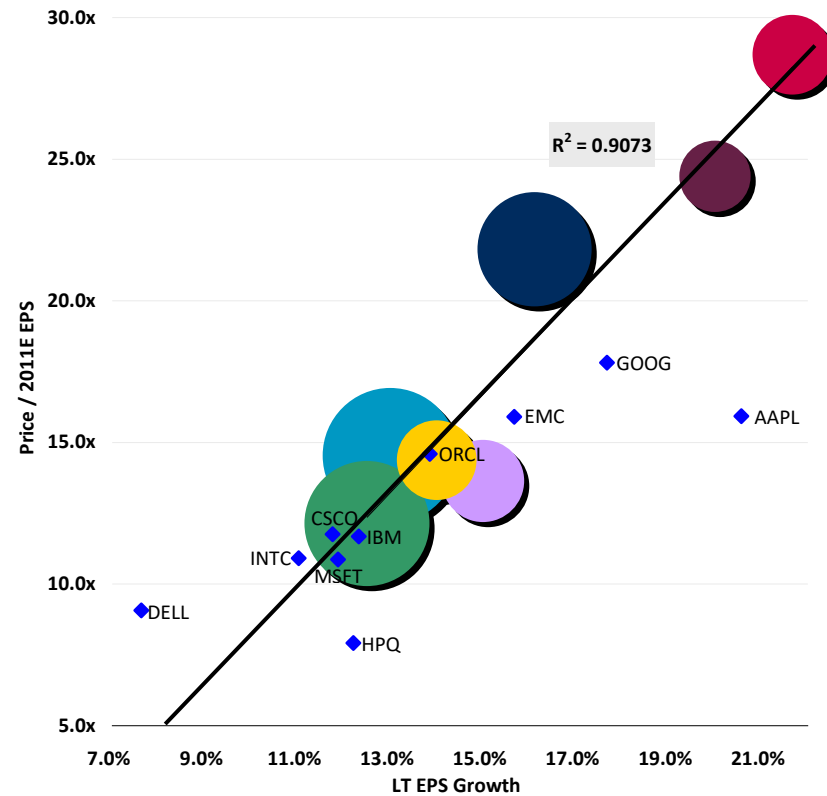
Valuation Multiples Driven by Growth, Not Margins

Valuation multiples in the technology industry are predominantly driven by a combination of top and bottom line growth. Approximately 90% of sector multiples are explained by growth alone.

TEV / 2011E Revenue vs. 2011E Revenue Growth



Price / 2011E EPS vs. LT EPS Growth



- Comm. Equipment
- Hardware
- Internet
- Semiconductors
- Services
- Software
- Cloud⁽¹⁾











○ = TEV: \$500bn

Source: Capital IQ. Market values as of 12/31/2010.

Note: Sectors are aggregated from smaller subsectors and individual companies within each subsector.

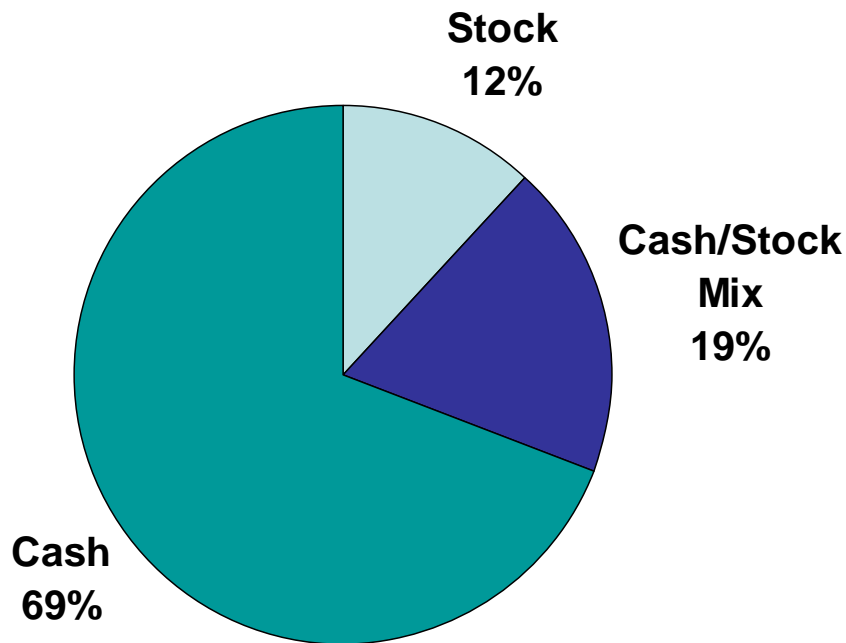
(1) Includes Apple, Google, VMware, RIM, Salesforce.com, Akamai, Rackspace, and NetSuite.

2011: Large Buyers with Lots of Cash

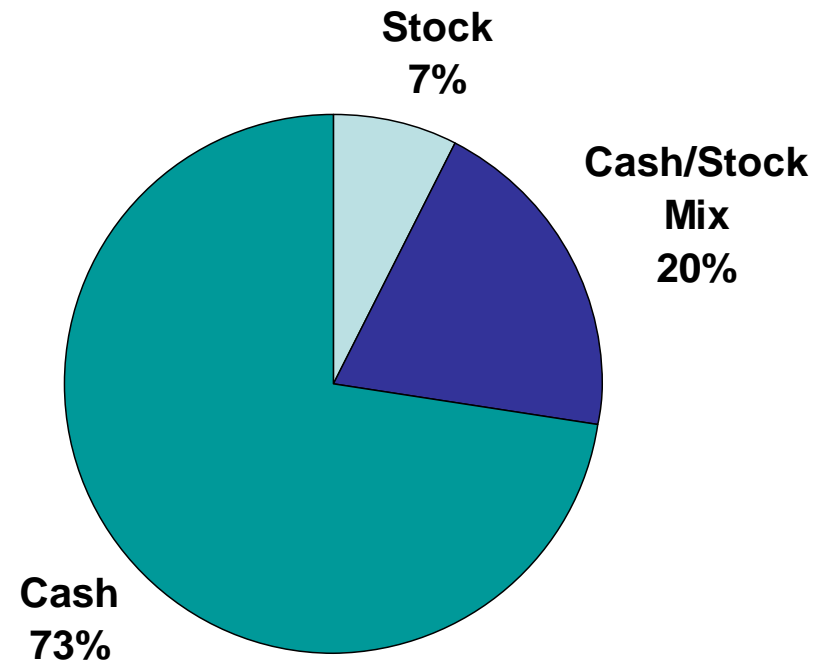
\$Bn	Latest Cash	CY2011E Net Income	Noteworthy 2009, 2010 & 2011YTD Deals
	\$41	\$22	Skype
	40	9	Pure Digital, Starent, Tandberg, CoreOptics
	35	11	AdMob, ITA
	27	22	Quattro Wireless
	25	11	Sun, GoldenGate, ATG
	21	12	Wind River, McAfee
	15	3	Perot, 3Par (failed), Compellent, Force 10
	12	16	SPSS, Sterling Commerce, Netezza, Unica
	11	12	3Com, Palm, 3Par, ArcSight, Fortify
	10	3	Data Domain, Greenplum, Archer, Isilon
Total	\$237	\$121	

Cash vs. Stock Used in Technology M&A

2009



2010 – 2011 YTD



How cloud companies are benefitting from the gold-storm falling from the cloud...

Tien Tzuo, Co-Founder, Chairman and CEO of Zuora



Subscription billing and e-commerce leader

Rodney Rogers, CEO, Virtustream



Cloud infrastructure services, providing strategy, integration and managed services

Bill Butler, President, iPipeline



Web-based e-platform to insurance companies, wholesalers, banks and brokers

Jack Welde, CEO, Smartling



Translation delivery network